



**DOWNSTATE**  
HEALTH SCIENCES UNIVERSITY

# President's Town Hall

*Fall 2022*

Presented by:

Wayne J. Riley, M.D., MPH, MBA, MACP

President – Downstate Health Sciences University

The State University of New York



November 1<sup>st</sup>, 2022

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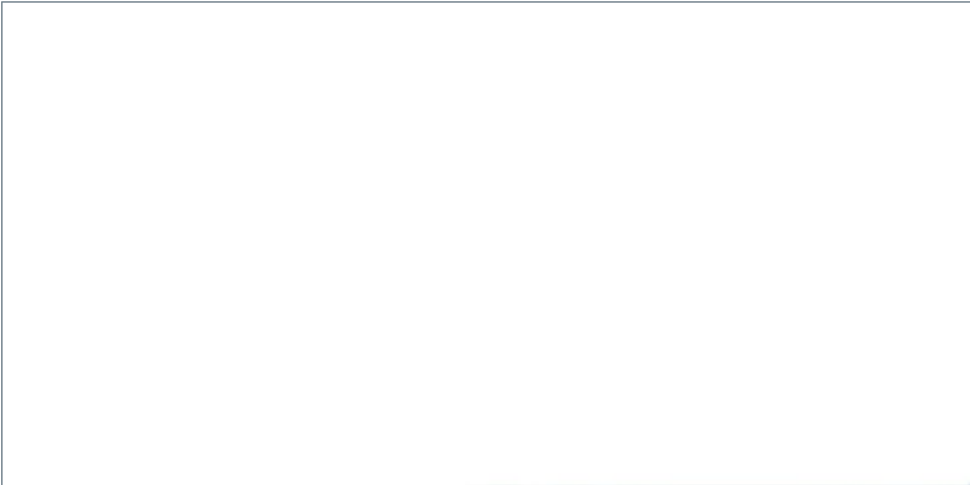
# Agenda

1. Healthcare Worker Bonus Program
2. New Downstate Branding
3. Facilities Update
4. Personnel Update
5. Student Affairs Update
6. IT Update
7. UHD Update
8. Loss of Foundation Land/Parking
9. Project Phoenix
10. University Hospital at Downstate (UHD) Advocacy
11. Q&A

# Healthcare Worker Bonus Program

- The Healthcare Worker Bonus Program is an effort by the State to attract talented people into the profession at a time of significant strain, while also retaining those who have been working so tirelessly these past two years
- Eligibility for payment is based solely on New York State Division of Budget criteria, not DHSU
- Payments are audited by the Office of State Comptroller and any payments to employees deemed ineligible would have to be recouped
- Vesting periods **1: 10/2021-3/2022; 2: 4/2022-9/2022; 3: 10/2022-3/2023; 4: 4/2023 – 9/2-2023; 5: 10/2023-3/2024**
- Employee bonus payments have been submitted for vesting periods 1 and 2
- Some employees received their vesting period 1 payments in last week's payroll (October 26<sup>th</sup>)
- Employees eligible for vesting period 2 will receive payment (November 9<sup>th</sup>)
- We understand some employees were either not paid or omitted, and are making corrections

# The Downstate Brand in Use

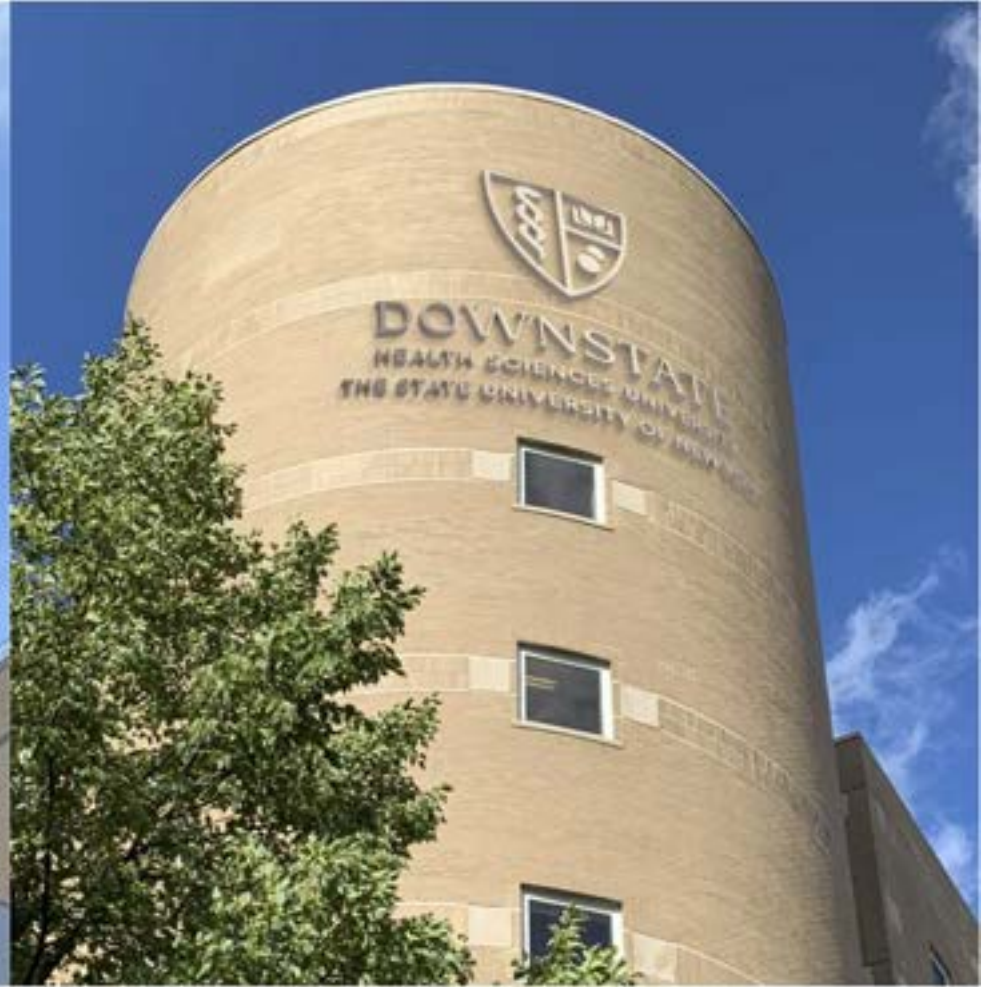














**DOWNSTATE**  
HEALTH SCIENCES UNIVERSITY







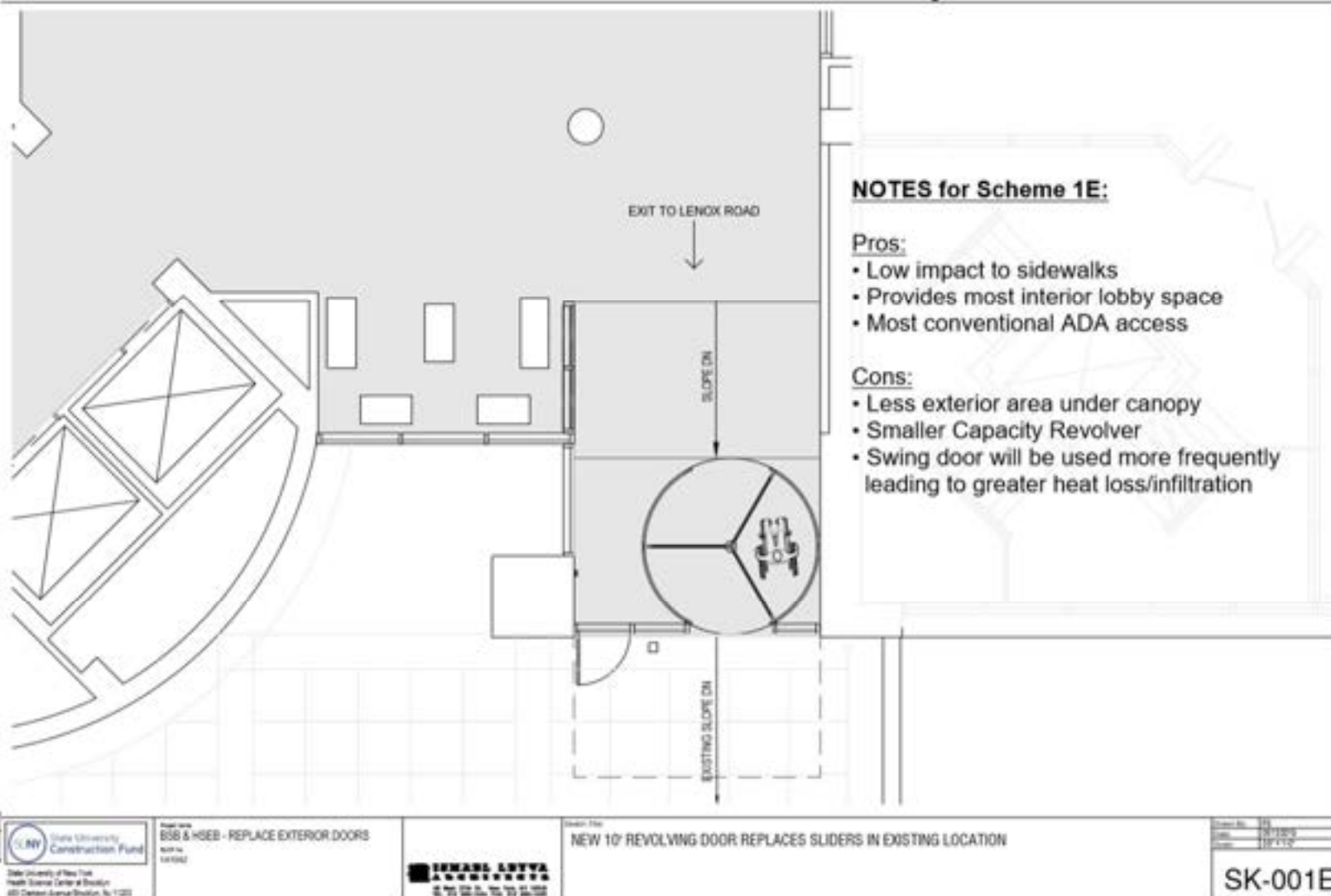
# Facilities Update





Before

# 395 Lenox Road - Exterior Door Replacement Project



**SUNY** State University  
Construction Fund  
State University of New York  
Health Science Center at Brooklyn  
460 Eastern Avenue Brooklyn, NY 11203

Project Name: BSB & HSEB - REPLACE EXTERIOR DOORS  
Scale: as shown  
Version: 1.0



Revision: 1.0  
NEW 10' REVOLVING DOOR REPLACES SLIDERS IN EXISTING LOCATION

Drawn By: JH  
Checked By: JH  
Date: 10/1/2023  
10/1/23



# After



# Cafeteria Renovation

## ADDITION EXTERIOR DESIGN





## ADDITION EXTERIOR DESIGN





## ADDITION EXTERIOR DESIGN



## GENERAL DINING – WEST DINING AREA



ACOUSTIC CEILING TILE WALL PAINT ACCENT PAINT / WALLCOVERING GLASS OR FILM BBT



## FOOD SERVICE - SERVERY



## FOOD SERVICE - KIOSK & MINI-MART





# FOOD SERVICE - SERVERY PLAN

This detailed floor plan illustrates the layout of a food service facility. The central feature is a large, yellow-highlighted 'Servery' area. To the left of the servery is a 'General Dining' area with numerous tables and chairs. Above the servery is a 'Faculty Dining Lounge' and a 'Break Area'. To the right of the servery is a 'HOSPITAL' building. The plan also includes a 'Self Checkout Area', a 'Cafeteria & Registry Section', a 'Menu Board', a 'Dry Storage' area, a 'Cash Office', and several 'Event / Flexible Space' areas. Other labeled areas include 'Trash Can Storage', 'Jan. Closet', 'Jan. Service', 'Storage', 'Broom', and 'Exit'. The plan is oriented with North at the top, indicated by a compass rose in the upper left corner.





## GENERAL DINING - FURNITURE



BOOTH



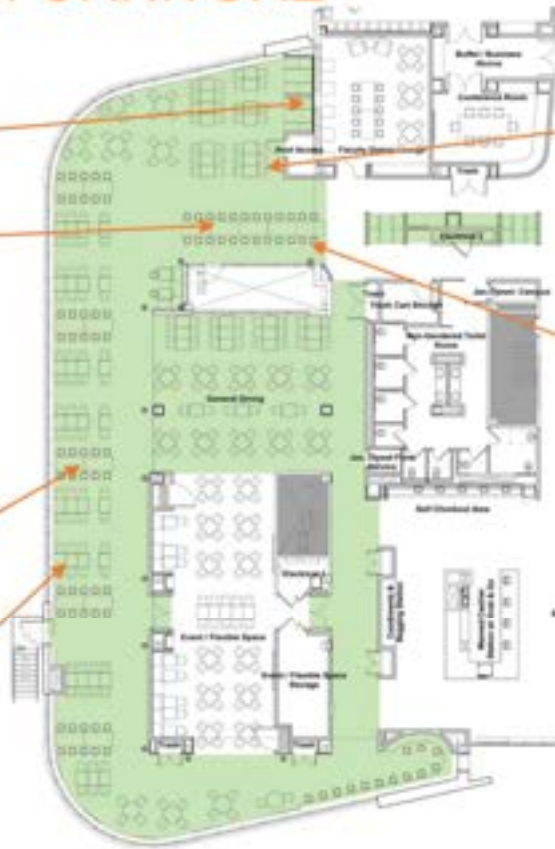
FEATURE HIGH TABLE



HIGH TOP COMMUNITY TABLE



DINING TABLE - VARIOUS SIZES AND SHAPES



CAFETERIA CHAIR



CAFETERIA STOOL



## CORRIDOR / LOUNGE - FURNITURE



BANQUETTE WITH INTEGRATED POWER



TABLET ARM LOUNGE



BOOTH



BANQUETTE WITH INTEGRATED POWER



## FLEXIBLE EVENT SPACE - DINING



ACOUSTIC CEILING TILE



WALL PAINT



GENERAL WRAPPED PANELS / DIVIDER



ACCENT WRAPPED PANELS



LAMINATE



KINETEX



## FLEXIBLE EVENT SPACE - TRAINING



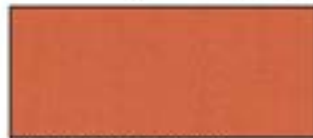
ACOUSTIC CEILING TILE



WALL PAINT



GENERAL WRAPPED PANELS / DIVIDER



ACCENT WRAPPED PANELS



LAMINATE



KINETEX



## BOARDROOM SUITE - THE BOARDROOM





# Cafeteria Renovation Project: Timeline

- 10/27/2022 – Notice to Proceed was issued to the selected contractor
- 11/01/2022 – Construction kick off meeting
- 05/20/2025 - Contract Substantial Completion Date

# New Hydration Stations

- We will cancel our subscription with Nestle-Blue Triton/Ready Refresh on **January 1<sup>st</sup>, 2023**
- Downstate will no longer purchase water coolers for the university campus or hospital
- FM&D has installed five hydration stations around campus and hospital; plan to install 25 total



# Personnel Update











- Acknowledge retirement of **Drs. John and Judith LaRosa**, former President and former Interim Dean of the School of Public Health
- Acknowledge service of **Dr. Mark Stewart** as Dean of the School of Graduate Studies
- Appointment of **Dr. David Berger** as Chief Executive Officer of University Hospital at Downstate
- Appointment of **Dr. David Christini**, Senior Vice President of Research, as Interim Dean of the School of Graduate Studies
- Appointment of **Dr. Marcus Lambert** as Associate Vice President for Research Strategy and Operations
- Retirement of **Lynne Reid-McQueen** as University Counsel
- Appointment of **Will Versfelt** as Interim University Counsel
- Retirement of **Renee Poncet** as Vice President for Audit and Compliance
- Appointment of **Shoshana Milstein** as Vice President for Audit and Compliance
- Appointment of **Dennis Sutterfield** as Vice President and Chief Information Officer
- Appointment of **Jamie Grecco** as Senior Associate Vice President for Human Resources
- Appointment of **Dr. Carla Boutin-Foster** to lead the Office for Institutional Equity
- Appointment of **Alishia Goodridge** as Assistant Vice President of Government and Community Relations
- Appointment of **Keisha Lightbourne** as Interim Chief Diversity Officer



# Healthcare Worker Bonus Program

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# Student Affairs Update

# New York: MD Enrollment – 2021-2022

Medical School	SUNY MD Enrollment 2021-2022
<b>SUNY Downstate</b>	<b>856</b>
Buffalo-Jacobs	764
SUNY Upstate	699
Stony Brook Renaissance	588

By **enrollment**, Downstate has:

- the **largest** SUNY medical school;
- the **largest** NYC medical school;
- the **second largest** medical school in NYS;
- the **22<sup>nd</sup> largest medical school in the nation out of 155 Accredited US Medical Schools**

Medical School	NYS MD Enrollment 2021-2022
New York Medical College	887
<b>SUNY Downstate</b>	<b>856</b>
Einstein	853
Buffalo-Jacobs	764
Columbia-Vagelos	655
Mount Sinai-Icahn	642
Weill-Cornell	541
NYU-Grossman	482
Rochester	480
Zucker Hofstra Northwell	427
CUNY	335
NYU Long Island	72



Source: AAMC, 2021 FACTS: Enrollment, Graduates, and MD-PhD Data

# SUNY: MD Enrollment By Race – 2021-2022

Medical School	Number of African Americans Enrolled
<b>SUNY Downstate</b>	<b>82</b>
Buffalo-Jacobs	74
SUNY Upstate	55
Stony Brook Renaissance	17

Medical School	Number of Hispanics/Latinos Enrolled
<b>SUNY Downstate</b>	<b>76</b>
SUNY Upstate	43
Buffalo-Jacobs	38
Stony Brook Renaissance	25

By **enrollment**, Downstate has:

- the **largest** SUNY medical school for African American medical students;
- the **largest** SUNY medical school for Hispanic/Latino medical students



# New York: MD Graduates – 2021-2022

Medical School	SUNY MD Graduate Numbers 2021-2022
<b>SUNY Downstate</b>	<b>189</b>
Buffalo-Jacobs	170
SUNY Upstate	150
Stony Brook Renaissance	133

Medical School	NYS MD Graduate Numbers 2021-2022
New York Medical College	218
<b>SUNY Downstate</b>	<b>189</b>
Einstein	175
Buffalo-Jacobs	170
Columbia-Vagelos	148
Albany	144
Stony Brook Renaissance	133
Mount Sinai-Icahn	127

By **MD Graduates**, Downstate has:

- the **largest number** in SUNY system;
- the **largest number** in NYC;
- the **second largest number** in NYS;
- the **27<sup>th</sup>** largest number of MD graduates in the nation out of the 155 Accredited US Medical Schools

# SUNY: MD Graduates By Race – 2021-2022

Medical School	Number of African American MD Graduates 2021-2022
SUNY Upstate	18
<b>SUNY Downstate</b>	<b>15</b>
Buffalo-Jacobs	11
Stony Brook Renaissance	4

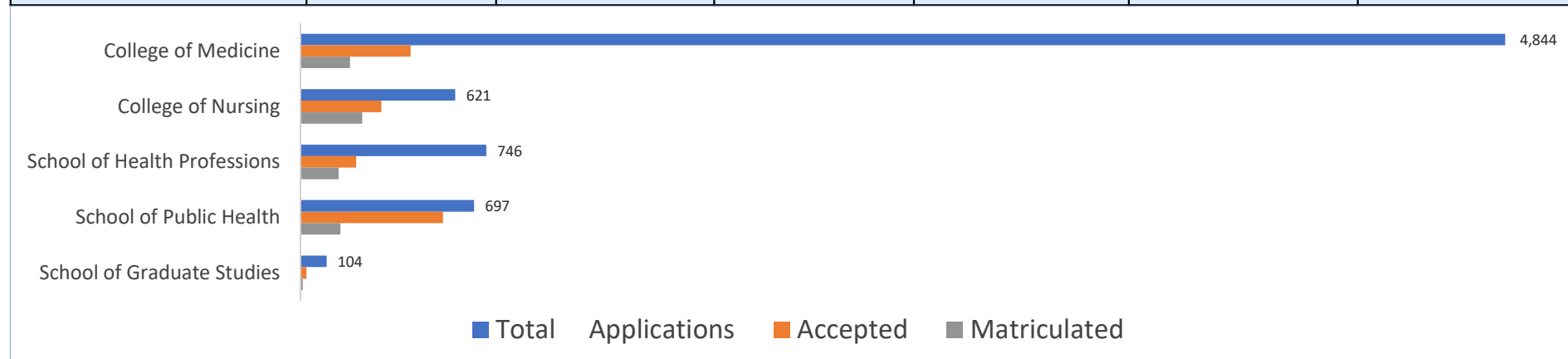
Medical School	Number of Hispanic/Latino MD Graduates 2021-2022
<b>SUNY Downstate</b>	<b>10</b>
SUNY Upstate	9
Buffalo-Jacobs	4
Stony Brook Renaissance	4

By **MD Graduates**, Downstate has:

- the second **largest** African American MD graduates among SUNY medical schools;
- the **largest** Hispanic/Latino MD graduates among SUNY medical schools

# SUNY Downstate Application Pipeline 2021-2022

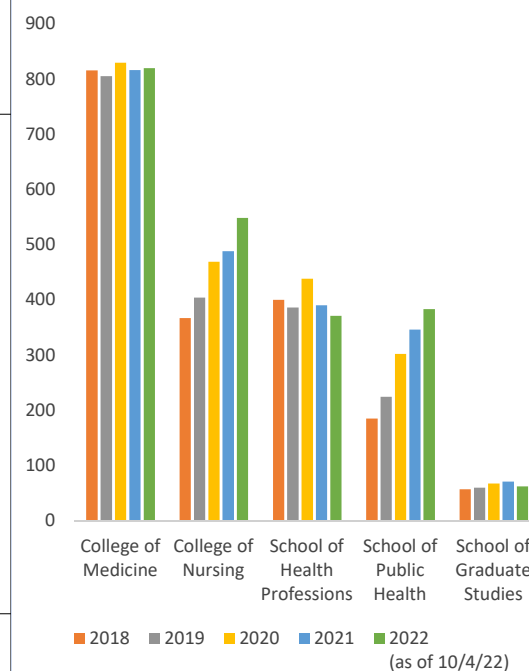
	College of Medicine	College of Nursing	School of Health Professions	School of Public Health	School of Graduate Studies	Total
<b>Total Applications</b>	4,844	621	746	697	104	<b>7,012</b>
<b>Accepted</b>	442	324	223	572	23	<b>1,584</b>
<b>Acceptance Rate %</b>	10.9%	52.0%	29.8%	82.0%	22.1%	<b>22.5%</b>
<b>Matriculated</b>	199	248	153	160	8	<b>768</b>
<b>Yield %</b>	45.0%	76.5%	68.6%	27.9%	34.7%	<b>47.8%</b>



# Downstate Student Headcounts

## Fall Semester 2018 -2022

	2018	2019	2020	2021	2022 (as of 10/4/22)	1Yr Chg	5Yr Chg
College of Medicine	815	805	829	816	819	0.4%	0.5%
College of Nursing	367	404	469	488	548	12.3%	49.3%
School of Health Professions	400	386	438	390	371	-4.9%	-7.3%
School of Public Health	185	224	302	346	383	10.7%	107.0%
School of Graduate Studies	57	60	67	71	62	-12.7%	8.8%
Non-Degree	22	20	13	6	5	-16.7%	-77.3%
<b>Grand Total</b>	<b>1,846</b>	<b>1,899</b>	<b>2,118</b>	<b>2,117</b>	<b>2,188</b>	<b>3.4%</b>	<b>18.5%</b>





# IT Update

# EMR Vendor Selection Decision

## *Current State Challenges:*

- Altera (former Allscripts) contract renewed for a 3 yr term with two 1 yr renewals, our 3 year out is 11/2024
- Underway with a 5 version Altera upgrade that will also be remote hosted-go live mid February 2023
- Have to implement a new Rev Cycle software by 10/24-**Eagle EOL/EOS 9/30/24 (contract ends)**
- Need to determine our Enterprise EMR vendor of the future-vendor selection process this Fall
- We have a 11 month window to get complete all procurement tasks, staffing updates and preparatory scoping decisions to get to a kickoff in September 2023 (12 month Big Bang enterprise project)- this will allow us meeting our Rev Cycle timeline
- Scope of net new EMR-Ambulatory, Rev Cycle, In-Pt, Pharmacy, ED, OR/Anesthesia, Mobile, Patient Portal, Outside Physician Portal, Data Warehouse and Business Intelligence –most ancillary systems not in scope
- Tight timelines to procure and execute

## *Opportunities:*

- Put strategic plan in place to accomplish all EMR needs in the least amount of steps, duration and cost

# University Hospital at Downstate Update



**DOWNSTATE**  
HEALTH SCIENCES UNIVERSITY

## University Hospital at Downstate

### Mission

As the only health sciences university hospital in Brooklyn, we are devoted to achieving health equity in our communities through provision of outstanding patient care, research and education.

### Vision

To be the best place to get care and the best place to give care.

### Values

**We Care.**

**Welcoming to All**  
**Equity**  
**Collaboration**  
**Accountability**  
**Respect**  
**Excellence**



# Talking Points – High Reliability Organization Journey

- University Hospital at Downstate has begun a journey to improve the way we deliver care and **prevent HARM to our workforce, patients and community**. We want to make it **easier for you to accomplish** your work, over a long period of time, without having any serious accidents or bad outcomes.
- Major highlights of this journey are the **focus on patient safety, quality and patient experience**. We aim to reduce our severe safety events, pressure injuries, falls and unplanned readmissions. Our patient's experience is a top priority and we use HCAHPS Score as a measure.
- **Developing our leaders** through education and training is critical to achieving this goal of High Reliability. We also are providing training for our **Medical Staff and entire Workforce on LEAN PI, Universal Reliability and Relationship Skills**.
- The **Hospital Daily Safety Huddle**, which has been in place for 18 months, has proven to identify issues critical to patient safety in a timely manner so issues can be addressed swiftly before harming our patients.
- **Standardized Daily Huddle Boards** for each Unit and Department are being rolled out now on NS 61, NS 82, NS 73/71, and Radiology. The plan is to have these Boards on all units/dept. by December 2022.

## DAILY HUDDLE

## SITUATIONAL AWARENESS

## SAFETY FIRST

Safety & Quality: LOOK BACK

Safety & Quality: LOOK AHEAD

Ideas/ Suggestions/ SPEAK UP

Days Since Last SSE:  
Days Since Last \_\_\_\_\_:  
Days Since Last \_\_\_\_\_:

Upcoming Events/ Education

Follow Up/ Escalation Needs

Day to Day Operations

Hospital Specific Metrics

Department Specific Metrics

Kudos/ Good Catches

### LEARNING BOARD

Please take a post-it and write down your issue and place it in the NEW section of the learning board

NEW

WORKING

SOLVED

We Care.

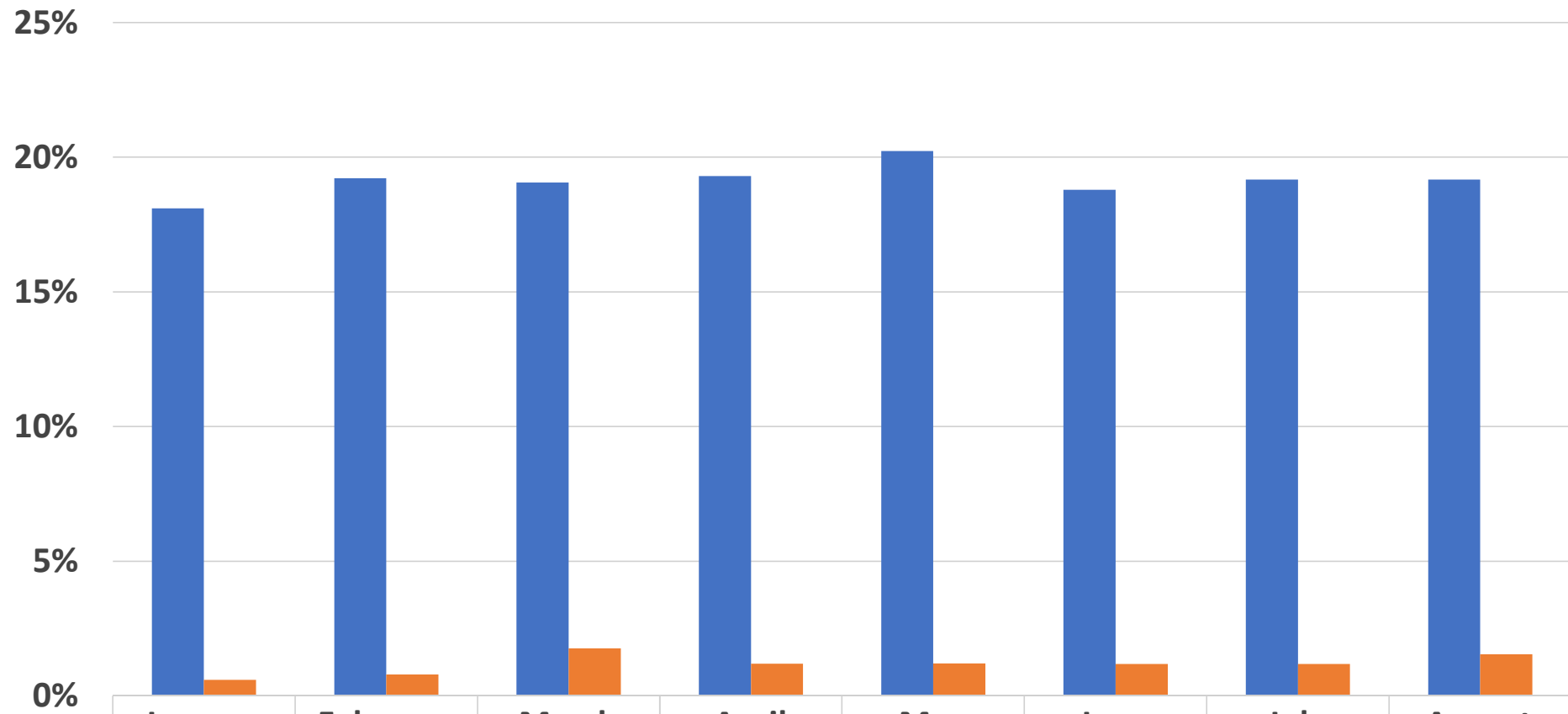
Welcoming to All  
Equity  
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Excellence

 **DOWNSTATE**  
HEALTH SCIENCES UNIVERSITY

## Huddle Boards in Action



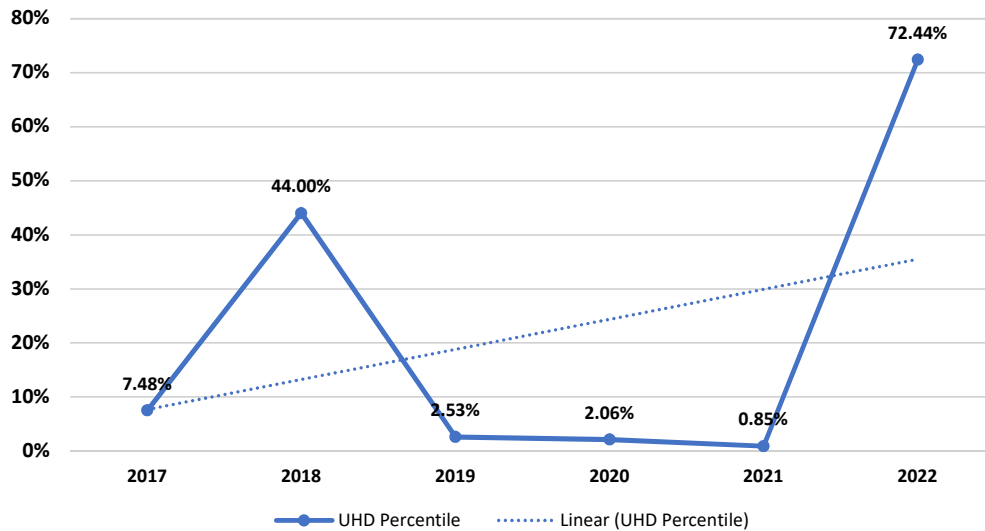
## All Titles Vacancy & Turnover January - August 2022



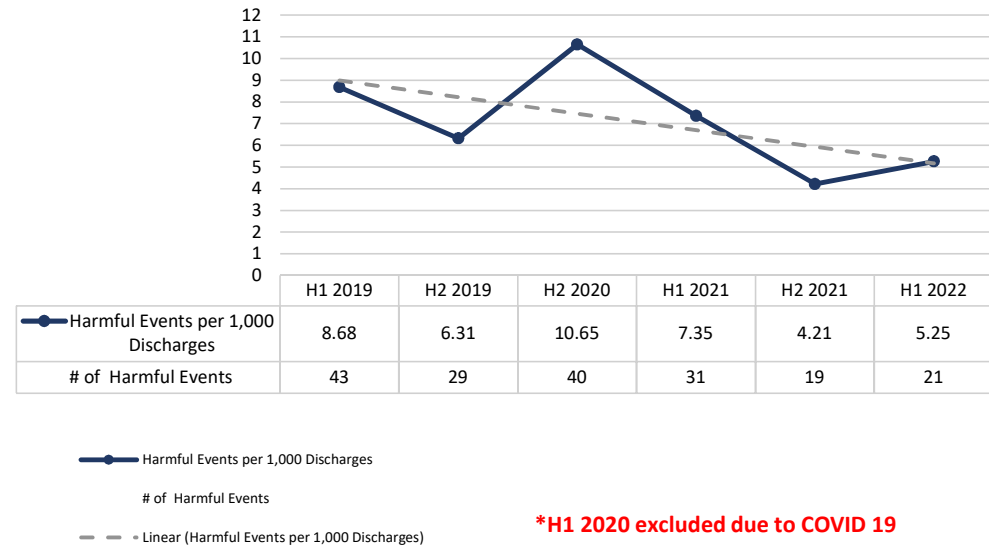
	January	February	March	April	May	June	July	August
Vacancy Rate	18%	19%	19%	19%	20%	19%	19%	19%
Turnover Rate	1%	1%	2%	1%	1%	1%	1%	2%

## UHD Quality Accomplishments

Vizient Q&A Scorecard – Safety Domain  
UHD Safety Domain Percentile Rank



Harmful Events per 1,000 Discharges



Publicly Reported Harmful Events include any composite PSI 90, Surgical Site Infection – Colon Surgery/Abdominal Hysterectomy or Hospital Acquired Infections (CLABSI, CAUTI, *C.diff*, MRSA)



## NYDS: Transplant volumes

TOTAL DECEASED DONOR TRANSPLANTS SINCE 7/1/2021	82 CASES
ON THE WAITLIST AS OF TODAY	180
CANDIDATES EVALUATED SINCE 7/1/2021	355
LIVING DONOR CANDIDATES REFERRED SINCE 7/1/2021	90
LIVING DONOR CANDIDATES EVALUATED SINCE 7/1/2021	24
LIVING DONOR CANDIDATES CLEARED FOR DONATION 7/1/2021	4
LIVING DONOR TRANSPLANT CASES SCHEDULED FOR 2022	3

# NYDS: TRANSPLANT OUTCOMES

		NATIONAL BENCHMARK
90 DAYS GRAFT SURVIVAL	96.3%	96.7%
1 YEAR CONDITIONAL GRAFT SURVIVAL	97.5%	96.32%
MEDIAN LOS	5 DAYS	5 DAYS

## Statistical Update – 1<sup>st</sup> Quarter FY 23

	Actual FY 23	Actual FY 22	Variance	%
Discharges	1,988	2,292	(304)	(13%)
<b><u>Surgeries</u></b>				
Main OR – IP	295	308	(13)	(4%)
Main OR - OP	697	592	105	18%
Bay Ridge - OR	363	315	48	15%
Endoscopy - IP	44	64	(20)	(31%)
Endoscopy - OP	260	260	-	0%

# University Hospital at Downstate Update:

## New Outpatient Pharmacy

# Background

The State University of New York Pharmacy is the first on-site outpatient pharmacy on campus. Opened February 1<sup>st</sup>, 2022 the State University of New York Pharmacy provides services to patients and employees at Downstate Health.

Conveniently located next to 470 Clarkson Avenue Outpatient Services entrance, the Pharmacy:

- Improves and optimizes medication-related outcomes in patients
- Bridges the gap between the physicians and patients to improve accountability and communication
- Reduces hospital readmissions
- Provides an additional income stream for the hospital



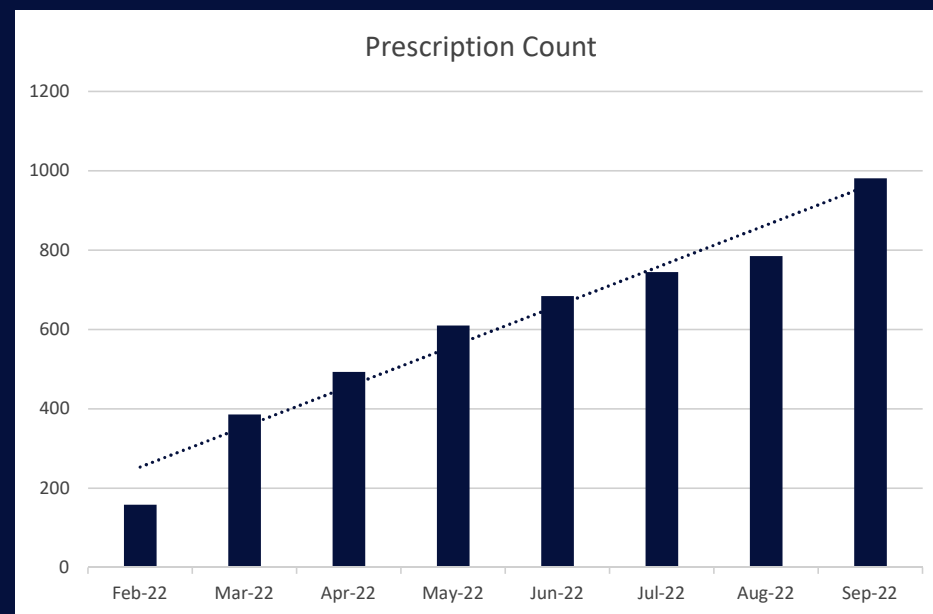
# Prescription Growth

Current growth based on:

- Expansion of network provider (insurance) enrollment
- Improved capture of patients visiting UHD clinics
- Community advertising

**4,842** Prescriptions February through September

September- **55 Rx's** per day  
October- **65 Rx's** per day  
(**+18%** over previous month)



# Pharmacy Revenue



Month	Gross Revenue
Feb-22	\$ 20,121.98
Mar-22	\$ 75,108.83
Apr-22	\$ 93,294.07
May-22	\$ 112,350.69
Jun-22	\$ 105,656.77
Jul-22	\$ 160,745.78
Aug-22	\$ 175,053.95
Sep-22	\$ 993,804.03

YTD Gross Revenue: **\$1,736,136.10**

Growth is attributed to expansion of insurance contracts with UHD (i.e. Medicaid), and 340B.

# Growth Strategy

## Medication delivery to patients on discharge from UHD (Meds-to-Beds)

- Provides valued service to patients that reduces 30 day readmissions
- Provides an opportunity to capture more patients, increasing prescription volume

## Medication reconciliation services

- Pharmacy technicians to collect medication histories on admitted patients
- Pharmacists to complete medication reconciliations on discharge
- Proactively prevents prescription errors
- Provides transition of care services to collaborate with Meds-to-Beds program

## Specialty Pharmacy

- Pursue specialty accreditation (URAC)
- Maximize 340B revenue potential



# Loss of Foundation Land/Parking







# Loss of 329-359 Clarkson Ave Garage

- Date we vacate garage: Spring 2023
- Loss of approximately 196 parking spots
- Developer has been selected by NYS Housing and Community Renewal
- HCR to pay off Foundation mortgage – apx. \$3.5M
- NYS to pay \$78M to SUNY → Funding for construction of the Downstate University Center

# Parking Update

- 329 Clarkson Garage scheduled to close this calendar year
- Parkers to be reassigned using recent Parking Questionnaire results
- However, there will be insufficient parking to meet demand:

**710 spots for 828 active monthly parkers after loss of 196 spaces**

Parking Location	Monthly Customer Capacity <sup>1</sup>	Current Active Monthly Customers <sup>2</sup>	Average # Spaces in Use by Monthly Customers <sup>3</sup>
329 Clarkson	196	151	82
225 Clarkson	115	110	53
324 Winthrop	292	297	148
355 Lenox	115	67	37
581 Clarkson	58	49	24
600 Albany	115	140	65
711 Parkside	15	14	data not available
<b>TOTAL</b>	<b>906</b>	<b>828</b>	<b>409</b>
<sup>1</sup> Data as of 5/20/19			
<sup>2</sup> Data as of 10/4/22			
<sup>3</sup> Weekday average for the past 90 days; data as of 9/26/22			
Anticipated closure: December 2022			
Subsequent closures			

# Foundation Property Acquisitions/Projects

## PURCHASED FOR FUTURE - STUDENT HOUSING & HEALTH SERVICES

- 368 Lenox Road, Brooklyn, NY
- 774,778 New York Ave & 349,355,359 Lenox Rd
- 354 Clarkson Avenue
- 363 Lenox Road
- 370 Lenox Road (Pending Purchase)



## 368 Lenox (before demolition)



# 774 and 778 New York Ave before demo – from the front



# 774 and 778 New York Ave before demo of buildings



## 349, 355, and 359 Lenox (before demo of 359 building)



# 354 Clarkson



# 354 Clarkson ESP building





# 354 Clarkson



# 354 Clarkson Rear Lot



# 363 Lenox Road



# 370 Lenox Road



# HSCB FOUNDATION LEASED PROPERTIES

- 225 Clarkson Avenue - Parking Lot
- 750 New York Avenue - University Police Department
- 271 Lenox Road – Relocation offices for HR; Payroll & Research Foundation

# 225 Clarkson Avenue





# 750 New York Avenue



# 271 Lenox Road



# STUDENT HOUSING – LENOX A & B

## Conceptual Rendering



**Lenox A**

Residential Units	Qty
Micro Studio	70
Micro Unit	0
2 Bedroom	30
<b>Sub-total A</b>	<b>100</b>



**Lenox B**

Residential Units	Qty
Micro Studio	30
Micro Unit	15
2 Bedroom	0
<b>Sub-total B</b>	<b>45</b>



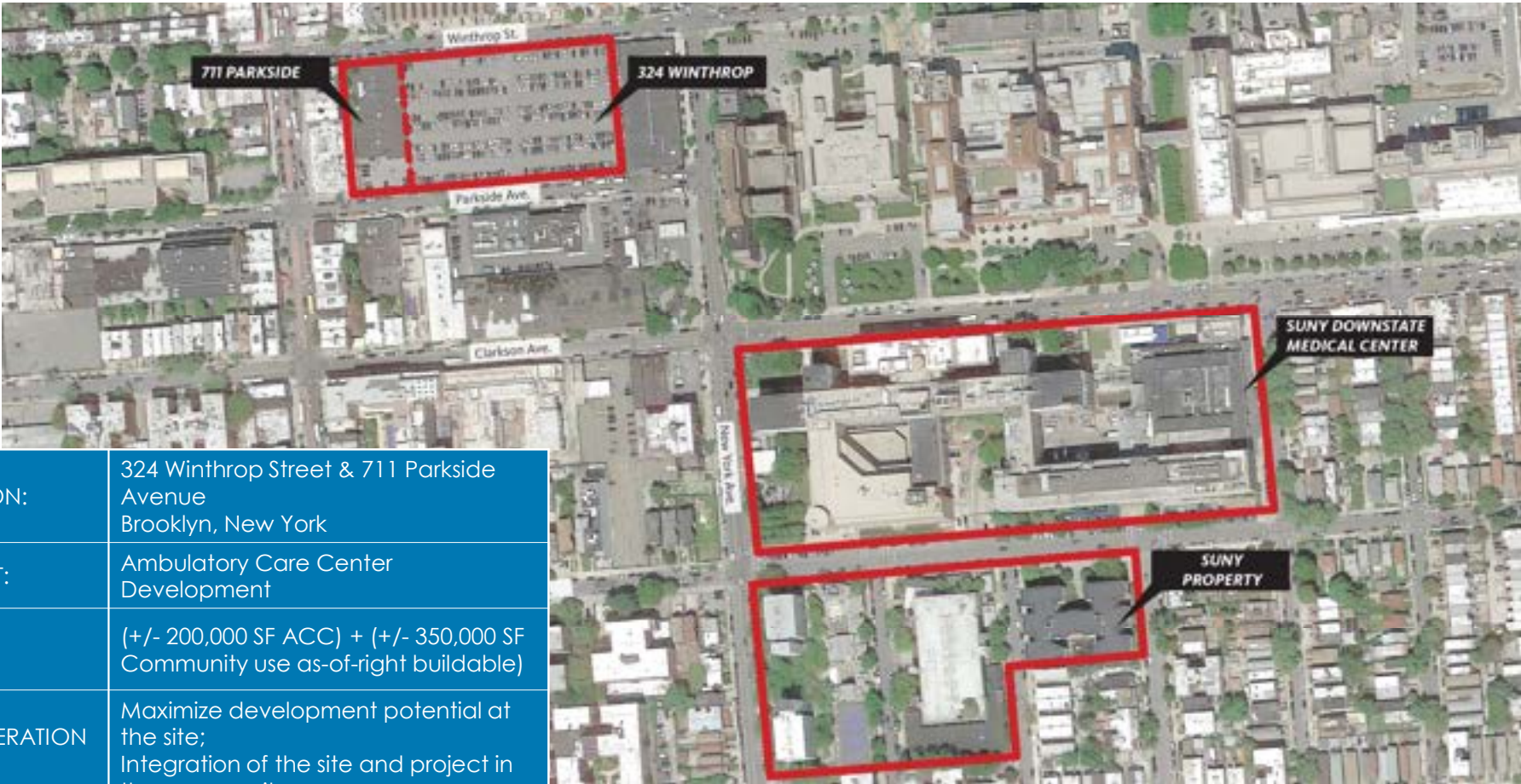
**Lenox A & B**

Residential Units	Qty
Micro Studio	100
Micro Unit	15
2 Bedroom	30
<b>Total</b>	<b>145</b>

# Project Phoenix



# Project Phoenix: Health Science Center at Brooklyn Foundation Initiative



LOCATION:	324 Winthrop Street & 711 Parkside Avenue Brooklyn, New York
PROJECT:	Ambulatory Care Center Development
SIZE:	(+/- 200,000 SF ACC) + (+/- 350,000 SF Community use as-of-right buildable)
CONSIDERATION S:	Maximize development potential at the site; Integration of the site and project in the community

## PROJECT PHOENIX GOALS:

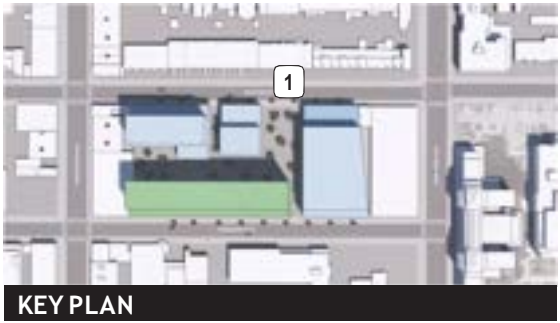
- Improved “clinical front door” to our physicians and other health care services
- Increased outpatient revenues
- Increased downstream inpatient revenues
- Integral piece of a larger mixed-use development project, including faculty and student housing, retail, community space, and/or other amenities
- Maximize development potential for Financial Feasibility that generates an ROI to meet the goals of the institution
- Create a Synergy across the campus and that fosters a Dynamic Cultural environment
- Requires **no State** money. Projected to be financed through public-private partnership with HSCB Foundation with some philanthropy



AERIAL VIEW - LOOKING SOUTH



STREET LEVEL VIEW



## Downstate Health Ambulatory Care Center

165K BGSF Building / \$325M Capital Project Cost

<b>Level 3</b>	<b>Cancer Institute</b> 6 Exam Rooms	<b>Infusion Suite</b> 6 Onc. Infusion + 6 Med. Infusion Chairs	<b>Laboratory</b>	<b>Women's Health Institute</b> 10 Exam rooms; 1 Sono; 1 Procedure room; 2 mammo	<b>Specialty Faculty Practice</b> 8 Exam; 1 Proc room
<b>Level 2</b>	<b>Ortho + Sports Med Inst and Rehab</b> 16 Exam rooms (12 Ortho+4 Sports Med/PT); 1 Cast room, 1 X-ray, 1 Procedure room			<b>Flex Space</b> Open space	<b>Cardiovascular and Pulmonary Institute</b> 10 Exam Rms, 1 stress, 1 echo, 1 nucl+1 Proc
<b>Level 1</b>	<b>ASC OR Suite</b> 10 ORs (of which 1 hybrid OR) Build out 6 to start	<b>ASC Pre-Op</b> <b>20 bays (inc cardio)</b>	<b>ASC PACU</b> 30 bays (inc cardio)	<b>ASC Procedure Suite</b> 6 Rooms (2 Endo, 2 Cysto, 2 Minor proc) Build out 3 to start	
<b>Ground</b>	<b>Urgent Care</b>  12 UC rooms, + 1 Proc room	<b>Interventional Cardiology Suite</b> 2 Cath, 1 EP lab, Control Rm		<b>Diagnostic Imaging</b>  1 MR, 1 CT, 1 PET, 7 X-ray 8 Ultrasound	<b>Lobby + Community Space</b>  <b>Community Café</b>
<b>BM</b>	<b>BOH Support Services</b>	<b>Wound Care</b> 2 HB Oxygen Chambers		<b>Radiation Oncology</b> 1 LinAc, 1 Procedure room (brachy), 1 CT-Sim	

**Hospital Direct Lease**
 **Joint Venture – Partner Lease or Sublease**
 **UPB Lease or Sublease**

1. Optimistic Scenario – Marquee + Expanded Services ACC, size based on projected 2032 volumes



CONTEXTUAL SITE PLAN



Kings County Hospital Center

# UHD Advocacy

# Brooklyn Borough President Antonio Reynoso





# NYC Council Member Rita Joseph



# NYS Assembly Member Monique Chandler-Waterman



# NYS Health Commissioner Mary Bassett



# City and State Article About Downstate/UHD

## **SUNY Downstate is still in debt after serving as a 'COVID-only' hospital during the pandemic**

President Wayne Riley said the state needs to recognize the institution's contributions to Brooklyn and beyond.



Wayne Riley SUNY DOWNSTATE HEALTH SCIENCES UNIVERSITY

# Q&A Session

# Thank You!